



the global voice of  
the legal profession

A conference presented by the Private Equity Subcommittee  
of the IBA Corporate and M&A Law Committee and supported  
by the IBA European Forum

**\* UP TO 6 CPD  
HOURS AVAILABLE**

# **International leveraged buyouts: a one-day symposium for leading private equity lawyers**

**17 November 2008  
Mandarin Oriental Hotel  
London, England**

## **Topics include:**

- Managing the challenges of private equity in 2008 and beyond
- Financing issues for leveraged buyouts
- Opportunities and challenges for private equity bidders in the current deal market
- Corporate governance for private equity

## **Who should attend?**

Law firm partners and associates, in-house counsel, academics, regulators, trade association representatives, private equity investors and any delegates interested in hearing leading private equity lawyers address current legal and policy issues in the private equity industry.

\*As per the law society of England and Wales. The number of CPD points/hours available may vary for other bar associations and law societies depending on their criteria.

# Programme

## Conference Chair

**Stuart L Mills** *Leighton Mills PLLC, North Carolina; Chair, Private Equity Subcommittee of the IBA Corporate and M&A Law Committee*

## Planning Committee

### Chair

**Kirk A Radke** *Kirkland & Ellis, New York*

**Franci J Blassberg** *Debevoise & Plimpton LLP, New York*  
**Charles 'Casey' Cogut** *Simpson Thacher & Bartlett LLP, New York*

**Marco Compagnoni** *Weil Gotshal & Manges LLP, London*

**Thomas Forschbach** *Latham & Watkins, Paris*

**Robert L Friedman** *Senior Managing Director and Chief Legal Officer, The Blackstone Group, New York*

**Charlie Geffen** *Ashurst, London*

**Ellisa Opstbaum Habbart** *The Delaware Counsel Group LLP, Wilmington, Delaware; Vice-Chair, Private Equity Subcommittee of the IBA Corporate and M&A Law Committee*

**Christian Hoedl** *Uriá Menéndez, Madrid; Secretary, Private Equity Subcommittee of the IBA Corporate and M&A Law Committee*

**R Bradford Malt** *Ropes & Gray, Boston, Massachusetts*

**Charles Martin** *Macfarlanes, London; Vice-Chair, Mergers & Acquisitions Subcommittee of the IBA Securities Law Committee*

**Andrew J Nussbaum** *Wachtell Lipton Rosen & Katz, New York*

**Maximilian Schiessl** *Hengeler Mueller, Düsseldorf*

**Mark B Tresnowski** *Managing Director and General Counsel, Madison Dearborn Partners LLC, Chicago, Illinois*

## Continuing Professional Development/Continuing Legal Education

For delegates from countries where CPD/CLE is mandatory, the International Bar Association will be pleased to provide a Conference Certificate of Attendance which, subject to the exact CPD/CLE requirements, may be used to obtain the equivalent accreditation in your jurisdiction.

This conference has been accredited for CPD/CLE by the Law Society of England and Wales. Delegates should ask staff at the registration desk for information as to how to obtain the hours.

## Monday 17 November

0800 – 1700 **Registration**

0800 – 0900 **Welcome coffee**

0900 – 0915 **Introduction from the Conference and Planning Committee Chairs**

Stuart L Mills and Kirk A Radke

0915 – 1045

### Plenary session

#### Managing the challenges of private equity in 2008 and beyond

Financial sponsors have recently faced a series of regulatory and image issues, such as demands for increased transparency, attention from labour unions, increased tax and regulatory scrutiny and proposed legislation, all of which has been widely reported in the media. This plenary session will size up these issues, examine the risks to clients, and highlight the proper role of counsel in addressing the issues.

### Chair

Charles 'Casey' Cogut

### Panellists

**Steven A Cohen** *Wachtell Lipton Rosen & Katz, New York*

**Charlie Geffen**

**Lord Clive Hollick** *Member, Kohlberg Kravis Roberts & Co, London*

**Eileen Nugent** *Skadden Arps Slate Meagher & Flom LLP, New York*

**Maximilian Schiessl**

**Javier Villasante** *Cuatrecasas, Madrid*

**John Waldron** *Managing Director, Head of Financial Sponsors Business in EMEA and Global Co-Head of Sovereign Wealth Fund Coverage, Goldman Sachs, London*

**Lucien Wong** *Allen & Gledhill LLP, Singapore*

1045 – 1100 **Coffee/tea break**

1100 – 1230

### Breakout session 1

#### Financing issues for leveraged buyouts

Leading experts in the field will address and compare judicial interpretations of material adverse change clauses, other conditionality issues and practical considerations when financing leveraged buyouts in 2008.

### Co-Chairs

**A Stephen Gillespie** *Kirkland & Ellis, London*

**Ellisa Opstbaum Habbart**

### Panellists

**Robert L Friedman**

**Myron T Steele** *Chief Justice, Delaware Supreme Court, Wilmington, Delaware*

**John Williamson-Noble** *Gilbert & Tobin, Sydney, NSW; Senior Vice-Chair, IBA Corporate and M&A Law Committee*

### Breakout session 2

#### Case study

The legal deal teams from a notable recent international leveraged buyout will review the critical legal and practical obstacles to completion of the LBO, and how those obstacles were overcome.

## Luncheon and refreshment break sponsors

KIRKLAND & ELLIS LLP

## Cocktail reception supporters

DEBEVOISE & PLIMPTON LLP

OOSTVOGELS PFISTER FEYTEN  
AVOCATS À LA COUR



Pöllath + Partners



Secondary portfolio sales is a rapidly growing and legally complex segment of the private equity market. There are many structural reasons for this in a maturing private equity industry, and liquidity pressures are likely to see volumes increase rapidly over the next months. These transactions see a group of portfolio assets purchased from a private equity fund, often leaving in place existing management and financing arrangements. The backers are mainly secondary private equity funds which are also active in the secondary LP interest market and co-invest in transactions with private equity funds. Vision Capital is one of the leading players in this industry and Julian Mash, its CEO, will lead with a presentation explaining how the industry and transactions work and moving on to a case study to show the value creation and other issues that arise. There will then be a panel discussion filling in on some of the more technical legal aspects.

*Speaker*

**Julian Mash** *Chief Executive Officer, Vision Capital LLP, London*

*Chair*

**Charles Martin**

*Panellists*

**Mark Baldwin** *Partner, Macfarlanes, London*

**Mark Mifsud** *Kirkland & Ellis, London*

**Alister Wormsley** *Partner, Vision Capital LLP, London*

### **Breakout session 3**

#### **Opportunities and challenges for private equity bidders in the current deal market**

A distinguished group of private equity lawyers will address the state of the M&A market in November 2008, including both opportunities and threats.

*Co-Chairs*

**Thomas Forschbach**

**Andrew J Nussbaum**

*Panellists*

**Thijs Alexander** *Clifford Chance LLP, London*

**Elisha Raman Bet-Mansour** *Debevoise & Plimpton LLP, Paris*

**Gregory W Conway** *Simpson Thacher & Bartlett, London*

**Christian Hoedl**

**R Bradford Malt**

**Hans-Jörg Ziegenhain** *Hengeler Mueller, Munich*

### **Breakout session 4**

#### **Corporate governance for private equity**

This session will address the best ways to control, exert governance rights, or otherwise influence portfolio companies in order to avoid conflicting legal duties and defeated expectations in the international context.

*Co-Chairs*

**Franci J Blassberg**

**Marco Compagnoni**

*Panellists*

**Filippo Cardini** *Chief Operating Officer and General Counsel, Towerbrook Capital Partners, London*

**Felix R Ehrat** *Bär & Karrer AG, Zurich; Co-Chair, IBA Corporate and M&A Law Committee*

**Alison Hampton** *General Counsel, HgCapital, London*

**Stuart L Mills**

**Mark Sperotto** *Ashurst, Milan*

1230 – 1400 **Lunch**

*Keynote speaker*

**Jeremy Hand** *BVCA Chairman, Managing Director, Lyceum Capital, London*

1400 – 1530 **Breakout sessions repeated**

### **Breakout session 1**

#### **Financing issues for leveraged buyouts**

Leading experts in the field will address and compare judicial interpretations of material adverse change clauses, other conditionality issues and practical considerations when financing leveraged buyouts in 2008.

### **Breakout session 2**

#### **Case study**

The legal deal teams from a notable recent international leveraged buyout will review the critical legal and practical obstacles to completion of the LBO, and how those obstacles were overcome.

### **Breakout session 3**

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### **Breakout session 4**

#### **Corporate governance for private equity**

This session will address the best ways to control, exert governance rights, or otherwise influence portfolio companies in order to avoid conflicting legal duties and defeated expectations in the international context.

1530 – 1600 **Coffee/tea break**

1600 – 1715

### **General Counsel Forum**

The general counsels of several prominent financial sponsors will share their own perspectives on the legal and non-legal challenges facing private equity and in particular leveraged buyouts. Questions from the audience will be welcomed.

*Moderator*

**Kirk A Radke**

*Panellists*

**David Dench** *Director, Group Legal Services, 3i, London*

**Robert L Friedman**

**Tino Preissler** *General Counsel, Allianz Capital Partners, Munich*

**Ian Sellars** *Partner, Permira, London*

**Mark B Tresnowski**

1715 – 1900 **Cocktail reception**

Mandarin Oriental Hotel

### **Exhibitors at this conference include**



**LaSalle Global Trust Services™**



**WHO'SWHOLEGAL**

# Information

## Date

17 November 2008

## Venue

Mandarin Oriental Hotel  
66 Knightsbridge  
London  
SW1X 7LA  
United Kingdom  
Tel: +44 (0)20 7235 2000  
Fax: +44 (0)20 7235 2001  
E-mail: [molon-info@mohg.com](mailto:molon-info@mohg.com)

## Language

All working sessions and conference materials will be in English.

## How to register

Register online by 10 November 2008 at [www.ibanet.org/conferences/LeveragedBuyouts08/](http://www.ibanet.org/conferences/LeveragedBuyouts08/) and make payment by credit card, to avail of the ten per cent online registration discount or complete the attached registration form and return it to Emily Dobson at the IBA together with your payment. You should receive e-mailed confirmation of your registration within five days; if you do not, then please contact Emily Dobson at [emily.dobson@int-bar.org](mailto:emily.dobson@int-bar.org).

## Fees

Online registrations received:

	on or before 6 October	Until 10 November
IBA member	£565	£655
Non-member*	£695	£785
Young lawyers (under 30 years)	£425	£785
Academics/judges (full time)	£425	£785
Corporate counsel	£510	£785

After **10 November** registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 6 October	after 6 October
IBA member	£625	£725
Non-member*	£775	£875
Young lawyers (under 30 years)	£470	£875
Academics/judges (full time)	£470	£875
Corporate counsel	£565	£875

\* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *International Bar News*.
- 3) Pay the member rate for any subsequent conference registrations for this calendar year.
- 4) Take advantage of IBA Special Offers.

If you would like to become a full or general member of the IBA, which includes membership of one or more committees – and inclusion in and access to our Membership Directory – we encourage you to do so now in order to register for this conference at the 'member rate'. Full details of how to join can be found at [www.ibanet.org](http://www.ibanet.org).

The IBA offers senior lawyers a discounted registration fee. Please contact the IBA office for further information.

## Full payment must be received in order to process your registration.

### Fees include:

- Attendance at all working sessions
- Conference materials, including any available speakers' papers submitted to the IBA before 3 November
- Access to the above conference working materials from the IBA website ([www.ibanet.org](http://www.ibanet.org)) approximately seven days prior to the conference
- Lunch on 17 November
- Tea and coffee during breaks
- Invitation to cocktail reception on 17 November

## Please note that registrations are not transferable.

## Guests are not permitted at this conference.

## List of participants

In order for your name to appear in the list of participants, which will be distributed at the conference, your registration form must be received by 10 November at the latest.

## Registration confirmation

All documentation regarding your attendance at the conference is now obtained through the IBA website. Upon receipt of your payment for the conference a confirmation e-mail will be sent containing instructions on how to download the documents. Registration confirmation will not be distributed by post.

## Payment of registration fees

**Pounds sterling:** by cheque drawn on a UK bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 13270222 at the National Westminster Bank, St James's & Piccadilly Branch (Sort Code 56-00-03), 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB05NWBK56000313270222. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Euro:** by cheque converted at the current rate of exchange and in favour of the International Bar Association

**OR** by bank transfer to the IBA bank account number 550/00/06570631 at the National Westminster Bank, St James's & Piccadilly Branch (Sort Code 56-00-03), 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631. Please ensure that a copy of the bank transfer details is attached to your registration form.

**US dollars:** by cheque converted at the current rate of exchange and drawn on a US bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

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**OR** by bank transfer to the IBA account number: 01286498 at the National Westminster Bank, St James's & Piccadilly Branch (Sort Code 56-00-03), 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Credit card payments:** by Visa, Mastercard or American Express. No other cards are accepted.

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### **Hotel accommodation**

The IBA has reserved a limited number of guestrooms for the nights of 16 and 17 November at the Mandarin Oriental Hotel at the following rates:

**Single/Double:** £395 (breakfast, VAT and service charge are excluded).

Subject to availability, the rates quoted apply if booked by 24 October via the official accommodation agent, Judy Lane Consulting (JLC). This is a limited block of rooms so please book early as rates and availability cannot be guaranteed.

To make a reservation, complete the accommodation form and return to JLC as soon as possible to benefit from the special IBA rate:

JLC  
PO Box 5098  
Broadstone, BH18 9WG  
United Kingdom  
Tel: +44 (0)1202 699 488  
Fax: +44 (0)870 429 2125  
E-mail:  
**office@judylaneconsulting.com**

**PLEASE ENSURE THAT YOUR NAME AND THE WORDS 'CON144LONDON' APPEAR ON ANY TRANSFER OR DRAFT.**

### **Cancellation of registration**

If cancellation is received in writing at the IBA office by 17 October 2008, fees will be refunded less a 25 per cent administration charge. We regret that no refunds can be made after this date.

All reservations will be acknowledged, by e-mail, within 48 hours of receipt. Bookings cannot be made without a credit card number. Any subsequent amendment to your reservation must be made in writing to JLC. If you do not receive e-mail confirmation of your reservation or amendment/cancellation, please contact JLC by telephone. Subject to availability, JLC can accept reservations up until 24 October 2008. Thereafter, all reservations should be made direct with the hotel, quoting 'IBA Conference' as the reference.

Cancellations made after 24 October will incur a penalty charge to your credit card. This will also apply to no-shows.

By completing the accommodation form, you enter into an agreement with the hotel regarding credit card guarantees, cancellation/no-show terms and conditions and room rates. Neither the IBA nor JLC can accept responsibility for hotel accommodation disputes between a delegate and the hotel.

### **Travel arrangements and visas**

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

**Please apply for your visa in good time.**

### **Disabled access**

The Mandarin Oriental is wheelchair accessible. Please notify us if you require special assistance.

### **Promotional literature**

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the Sponsorship department at the IBA (**sponsorship@int-bar.org**).

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).



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*The College of Law*  
of England and Wales

# The new LL.M in International Legal Practice

The IBA and the College of Law of England and Wales are delighted to announce details of the new LL.M in International Legal Practice.

Aimed at law graduates, newly qualified and more experienced lawyers wishing to enhance their skills and to compete in the global market, the LL.M is based on legal practice and provides you with a qualification that is rigorous, challenging and stimulating yet at the same time being highly beneficial to your day-to-day working life.

## The benefits of the LL.M in International Legal Practice

### *You choose what to study*

- Tailor what you study to your career path and/or practice area
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- Study your LL.M at a time and place that suits you
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### *You choose your pace of learning*

- Modular course design enables you to determine your own pace of learning
- Modules start in January and July each year

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For further information, and to register please e-mail: [iballm@lawcol.co.uk](mailto:iballm@lawcol.co.uk)

Module	First available start date
Business, finance and the legal services market	January 2009
IBA international intellectual property practice	January 2009
IBA international commercial legal practice	January 2009
IBA international public companies practice	January 2009
IBA international mergers and acquisitions practice	January 2009
IBA international capital markets and loans practice	January 2009
IBA international antitrust legal practice	July 2009
IBA international business organisations	July 2009
IBA international joint ventures	July 2009
IBA international arbitration practice	January 2010

[www.ibanet.org/education/llmhome.cfm](http://www.ibanet.org/education/llmhome.cfm)

# Registration form

## International leveraged buyouts symposium

17 November 2008, Mandarin Oriental Hotel, London, England

Please read the 'Information' section before completing this form and return it together with your payment to Emily Dobson at the address below.

### Personal details *(Please attach your business card or write in block capitals)*

Title \_\_\_\_\_ Given name \_\_\_\_\_ Family name \_\_\_\_\_

Name and country to be shown on badge (if different from above) \_\_\_\_\_

IBA membership number *(if applicable)* \_\_\_\_\_ Date of birth \_\_\_\_\_

Firm/company/organisation \_\_\_\_\_

Address \_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

E-mail \_\_\_\_\_

Special dietary requirements \_\_\_\_\_

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,  
PLEASE REGISTER BY 10 NOVEMBER ONLINE AT [WWW.IBANET.ORG/CONFERENCES/LEVERAGEDBUYOUTS08/](http://WWW.IBANET.ORG/CONFERENCES/LEVERAGEDBUYOUTS08/)  
IBA MEMBERS CAN REGISTER ONLINE BY 6 OCTOBER FOR £565. PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

Registration form and fees received:	On or before 6 October	After 6 October	Amount payable
IBA member	£625	£725	£
Non-member*	£775	£875	£
Young lawyers (under 30 years)	£470	£875	£
Academics/judges (full time)	£470	£875	£
Corporate counsel	£565	£875	£
<b>TOTAL AMOUNT PAYABLE</b>			<b>£</b>

The IBA offers senior lawyers a discounted registration fee. Please contact the IBA office for further information.

\*Join the IBA today and register for this conference at the IBA member rate.

Please find the membership application form at [www.ibanet.org](http://www.ibanet.org).

**Please note that registrations are not transferable.**

You will have the opportunity to attend two breakout sessions during the day.  
Availability at the breakout sessions are limited and registration will be processed on a first-come, first-served basis.  
The organisers reserve the right to change or cancel sessions based on the level of interest in each topic.

1. Financing issues for leveraged buyouts
2. Case study
3. Opportunities and challenges for private equity bidders in the current deal market
4. Corporate governance for private equity

Please use the session number to indicate your first, second, third and fourth choice:

First

Second

Third

Fourth

Continued overleaf

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**Payment details**

- I enclose a cheque/bank draft made payable to the IBA for the total amount payable.
- I have transferred to the IBA bank account the total amount payable and have attached a copy of the bank transfer details.
- Please charge the total amount due to my Visa/MasterCard/American Express. *Other cards are not accepted.*

Card number \_\_\_\_\_ Start date \_\_\_\_\_ Expiry date \_\_\_\_\_

Name of card holder \_\_\_\_\_

Signature \_\_\_\_\_ Date \_\_\_\_\_

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**Where did you first hear about this conference?**

- IBA CONFERENCE     OTHER CONFERENCE     DIRECT MAIL     INTERNET     ADVERTISEMENT
- E-MAIL     EDITORIAL     RECOMMENDATION     OTHER

*Please provide further details, quoting code (if applicable)*

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If you are agreeable to passing on your details, please tick this box

If you do **not** wish to receive IBA information and materials, please tick this box

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Please send the completed form to:

**Emily Dobson**  
**International Bar Association**

10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom  
Tel: +44 (0)20 7691 6868 Fax: +44 (0)20 7691 6545 Fax: + 44 (0)20 7691 6544  
E-mail: [emily.dobson@int-bar.org](mailto:emily.dobson@int-bar.org) Website: [www.ibanet.org](http://www.ibanet.org)

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**For office use only** Payment \_\_\_\_\_ Banked \_\_\_\_\_ Processed \_\_\_\_\_

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# Accommodation form

## International leveraged buyouts symposium

17 November 2008, Mandarin Oriental Hotel, London, England

Please refer to the 'hotel accommodation' section before completing this form.

Return to: JLC, PO Box 5098, Broadstone BH18 9WG, United Kingdom.  
Tel: +44 (0)1202 699 488 Fax: +44 (0)870 429 2125 E-mail: [office@judylaneconsulting.com](mailto:office@judylaneconsulting.com).  
Subject to availability, JLC can accept reservations up until 24 October.  
Thereafter, please contact the hotel direct, quoting 'IBA Conference' as the reference.

### Personal details

Title (*Mr, Mrs etc*) \_\_\_\_\_ Given name \_\_\_\_\_ Family name \_\_\_\_\_

Position \_\_\_\_\_

Firm/company/organisation \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

E-mail \_\_\_\_\_

*(Please print clearly as your reservation will be confirmed by e-mail. If you do not receive confirmation of your reservation, please contact JLC by telephone.)*

Date \_\_\_\_\_ Signature \_\_\_\_\_

### Accommodation requirements

Arrival date \_\_\_\_\_ Departure date \_\_\_\_\_

Single/Double: £395 (Excludes breakfast, VAT and service charge).

Any special requirements \_\_\_\_\_

*(We will do our best to accommodate these requests but cannot make any guarantees.)*

### Accommodation guarantee

Reservations cannot be made without a valid credit card number (Visa, MasterCard and American Express are accepted).

### Payment details

Visa  MasterCard  American Express

Card number \_\_\_\_\_ Expiry date \_\_\_\_\_

Name of card holder \_\_\_\_\_

Signature \_\_\_\_\_ Date \_\_\_\_\_

By completing the 'accommodation form', you enter into an agreement with the hotel regarding credit card guarantees, cancellation/no-show terms and conditions and room rates. Neither the IBA nor JLC can accept responsibility for hotel accommodation disputes between a delegate and the hotel.

### For office use only

Date form recorded \_\_\_\_\_ Date registration \_\_\_\_\_

Confirmation number \_\_\_\_\_ Comments \_\_\_\_\_



# International Bar Association

## the global voice of the legal profession

The **International Bar Association** (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations and law societies. The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of over 30,000 individual lawyers and more than 195 bar associations and law societies spanning all continents. It has considerable expertise in providing assistance to the global legal community as well as being a source of distinguished legal commentators for international news outlets.

Grouped into two divisions – the **Legal Practice Division** and the **Public and Professional Interest Division** – the IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information. Through the various committees of the divisions, the IBA enables an interchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of business law around the globe.

### Corporate and M&A Law Committee

The **Corporate and M&A Law Committee** is the principal committee that covers issues relating to mergers and acquisitions.

The committee is responsible for reviewing developments relating to corporate governance, privatisations, joint ventures, as well as the whole range of issues affecting all forms of business organisations from multinationals to listed corporations to private family companies, to partnerships and business trusts. The committee is also following developments for new forms of business organisations such as SAS, LLC and LLP. The committee provides in-depth information and exchange of views on these developments and contributes actively to their implementation through publications and conferences.

Conference programmes are discussed in advance with members, who are encouraged to suggest topics for discussion and debates. Our members will also have the opportunity to participate as speakers.

Developments in merger and acquisitions and business organisation occur almost daily. The committee's goal is that members will use the website to keep informed and to exchange views.

### European Forum

The **European Forum** (EF) was established in 1989 to provide a focus for the work carried out by the IBA, with lawyers in Eastern and Central Europe developing their practice under changing legal systems, and also to act as a channel for IBA communication with the bar associations of these local lawyers.

As of 2004 the European Forum has been developing and strengthening the existence of the IBA within the whole of Europe by promoting the goals of the IBA to members, non-members and others, transferring professional know-how, and assisting the committees and other constituencies of the IBA to increase their presence in the different sub-regions of Europe.

The EF also facilitates cross-border activity between the lawyers and the bars in different European countries. Moreover, the EF has a particular focus on cross-disciplinary activities.

At present European Forum has 7700 members.

Contact information:

#### International Bar Association

10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom

Tel: +44 (0)20 7691 6868 Fax: +44 (0)20 7691 6544

[www.ibanet.org](http://www.ibanet.org)





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International Practice

# *Diploma Programme*

**The International Practice Diploma Programme is a continuing legal education programme designed specifically to meet the needs of international practitioners throughout the world.**

Developed by the International Bar Association and The College of Law of England and Wales, the Programme will be of particular interest to newly qualified lawyers wishing to enhance their knowledge of particular areas of legal practice, and lawyers wishing to diversify their legal knowledge.

The Programme's flexible distance learning format and support structure mean that jurisdictional boundaries represent no barrier to successful completion.

Previous entrants to the Programme include lawyers from every corner of the globe, from Australia and Argentina, to the USA and Uruguay. Contributors to the Diplomas include international law firms such as Allen & Overy LLP, Baker & McKenzie, Freshfields Bruckhaus Deringer and Debevoise and Plimpton LLP.

**The International Practice Diploma programme offers the following ten Diplomas:**

- International Business Organisations
- International Mergers and Acquisitions
- International Commercial Law
- International Antitrust/Competition Law
- International Capital Markets and Loans
- International Joint Ventures
- International Intellectual Property Law
- International Arbitration
- Human Rights Law and Practice
- Human Rights and Criminal Procedure

**Applications forms must be submitted by 2 January 2009 for January modules.**

A limited number of scholarships are available to young, deserving lawyers who require financial assistance in order to participate in the Programme. For further details, please visit the IBA website.

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**Client Services Professional Development Department**

The College of Law, Braboeuf Manor

Portsmouth Road, Guildford, Surrey GU3 1HA, United Kingdom

DX: 2400 Guildford

Tel: +44 (0)1483 460384

Fax: +44 (0)1483 460306

E-mail: [ibapracticediploma@lawcol.co.uk](mailto:ibapracticediploma@lawcol.co.uk)

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